

COVERING GREATER VANCOUVER A THE FRASER VALLEY BIU Email and S Direct this week's stories and columnists. Sign up today.	
NOW B.C. Polsed for Growth HOME THIS WEEK COMING UP DATEBOOK SPECIAL PUBLICATIONS ADVERTISE ABOUT US CONTACT US	
Search	Site Selection Canada Downloadable Product
	Canadian site location alternatives for U.S.A. Develop your business improvement strategy. From only £50, \$90, €70
 Current issue Last three months 	Business in Vancouver May 10-16, 2005; issue 811
C Entire archive	Sink or swim for fish farms
NEWS This Week's Stories Upcoming Features Reprints Sections:	Major merger signals sea change in a B.C. aquaculture industry faced with mounting losses, cut-rate competitors and marketing setbacks
40 Under 40 BC's Biggest Deals Top 100 Private	Paul Harris
Companies Top 100 Public Companies Top Paid Executives Fastest-Growing	British Columbia's embattled salmon aquaculture sector faces a major upheaval after two international fish farming giants sealed a deal last week that will see one company lock up over one third of the coastal industry.
Companies Influential Women in Business Commercial Real Estate Small Business	Nutreco Holding N.V. , the world's largest salmon farming company, and Stolt-Nielsen S.A. are to merge operations dotting the province's coastline under a new business called Marine Harvest . Marine would operate 47 of the 130 salmon farming tenures available in B.C.
Tech Report Legal Matters OTHER PUBLICATIONS BIV Magazine	The deal comes amid wider industry pressure from low-cost competitors in Chile, previous battles against disease among farmed salmon stocks and renewed campaigns against farmed salmon sales to the U.S.
Special Publications: Guides and directories Visitor's Choice	Dale Blackburn, vice-president for Marine's consolidated West Coast operations, said a disease epidemic that hit B.C. a few years ago has since been brought under control.
EVENTS Datebook Submit Your Event	But while salmon prices were strong during early 2005, they're projected to drop later this year.
Influential Women in Business BC's Biggest Deals	"There are a number of companies in B.C. getting back into production after a shortfall in recent years," Blackburn said. "I expect the market will weaken as we move into the summer."
LEADS/RESOURCES Book of lists on disk Databases for sale Business Links	The sector faces further major changes.
Business advice	Food behemoth George Weston Ltd. is seeking a buyer for producer Heritage Salmon, which holds several B.C. fish farm licences.
READER SERVICES Subscribe Editorial calendar Newsstand locations Business Links	Weston sold all its Chilean fisheries operations last fall for a pre-tax loss of \$9 million. According to its 2004 annual report, the company's fisheries section faced "depressed fresh salmon market prices and demand impacted by the negative publicity directed toward the farmed salmon industry."
ADVERTISE Business in Vancouver Guides and directories AD Pages	Other operators also had a tough time.
The BC Advantage Better Business Bureau Pages Biotechnology in BC The Book of Lists Green Space Hightech Home Makeover How-To Book Meeting Places Office Space	The corporate parent of Campbell River's Grieg Seafood B.C. Ltd. faced losses of \$10.9 million from its global fish farming operations last year.
	Norway-based Grieg Seafood Group holds six salmon licences in B.C. and 16 in Norway. It attributed its 2004 losses to disease in its operations in Canada, the write down of share value in other Norwegian fish farming companies and a loss from selling a processing operation in Denmark.
Property Manager's Sourcebook	But Grieg added last month that it expected to increase production during the next couple of years

The Right Course The Vancouver Board of Trade Roster and Purchasers' Guide Commercial real estate Recruitment Advertising

CAREERS Listings Find an employee

ABOUT US

by expanding capacity and allocating new fish farming licences in Canada.

Rival **Pan Fish ASA**, which operates via subsidiary **Pan Fish Canada Inc.**, faced operating losses of \$272.8 million in 2003 – the latest annual figures available. Operating losses for Pan Fish's North American section accounted for approximately \$19 million of the company's losses. Its U.S./Canada sales totalled \$175 million during this period, a small decline on 2002.

The company noted in 2003 that the long-term growth potential for the salmon industry remained unchanged.

"Rapid growth in production," however, led to an "imbalance in the market resulting in very low prices over the last two years," it noted in its 2003 annual report, published last June.

"What was once an extremely profitable business with low costs and high quality has in recent years been plagued with major problems with disease," said **Keith Bullough**, managing director of **Pan Fish North America**, in the same report.

Salmon accounts for almost all of B.C.'s aquaculture earnings.

In 2002, B.C.'s aquaculture netted \$322 million.

But by 2003, the value of B.C.'s farmed salmon production had dropped to \$248.5 million, according to BC Stats data.

Both Stolt and Nutreco have salmon operations in Chile, which has lower production costs. But Blackburn said air freight fees from Chile to the southern States are around US\$0.80 a pound, compared with trucking costs of US\$0.08 a pound to truck salmon from B.C. to California.

While the privately held Stolt group faced losses last year, its West Coast operations were profitable, he added.

Nutreco, which netted overall sales of \$6.2 billion last year, owns 75 per cent of Marine, which it plans to take public.

Of 250 staff in B.C., around 10 administration jobs are likely to be eliminated in Campbell River under the Marine deal.

pharris@biv.com

TOP OF PAGE

Copyright © 2005 Terms of use for this site.